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11 **UNITED STATES DISTRICT COURT**  
 12 **NORTHERN DISTRICT OF CALIFORNIA**

13 SERVICE WOMEN'S ACTION  
 14 NETWORK,

15 Plaintiff,

16 v.

17 JAMES N. MATTIS, Secretary of Defense,

18 Defendant.  
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CASE NO. C 12-06005 EMC

**NOTICE OF MOTION AND  
 DEFENDANT'S MOTION TO  
 DISMISS PLAINTIFF'S THIRD  
 AMENDED COMPLAINT AND  
 MEMORANDUM OF SUPPORTING  
 POINTS AND AUTHORITIES**

Date: September 27, 2018  
 Time: 1:30 pm  
 Courtroom 5, 17<sup>th</sup> floor

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1 **NOTICE OF MOTION AND MOTION**

2 PLEASE TAKE NOTICE that on September 27, 2018 at 1:30 p.m. in Courtroom 5,  
3 17<sup>th</sup> floor, United State Courthouse, 450 Golden Gate Avenue, San Francisco, California,  
4 before the Honorable Edward M. Chen, United State District Judge, or as soon thereafter as  
5 counsel may be heard by the Court, Defendant James Mattis, Secretary of Defense, by and  
6 through his attorneys, will move this Court for an order dismissing the Third Amended  
7 Complaint (“TAC”), Dkt. 122, for lack of subject matter jurisdiction pursuant to Rule  
8 12(b)(1) and failure to state a claim pursuant to Rule 12(b)(6) of the Federal Rules of Civil  
9 Procedure. This motion is based on this Notice, the accompanying Memorandum of Points  
10 and Authorities, the Court’s files and records in this matter and other matters of which the  
11 Court takes judicial notice, and any oral argument that may be presented to the Court.

12 **RELIEF REQUESTED**

13 The Secretary seeks an order dismissing the Third Amended Complaint for lack of  
14 subject matter jurisdiction or in the alternative failure to state a claim.

15 **MEMORANDUM OF SUPPORTING POINTS AND AUTHORITIES**

16 **INTRODUCTION**

17 SWAN’s Third Amended Complaint (“TAC”) contains the same fundamental flaw as  
18 its Second Amended Complaint—it fails to establish standing either through allegations of a  
19 diversion of resources sufficient to establish organizational standing or associational  
20 standing, and it again fails to state any plausible equal protection claim. With respect to  
21 organizational standing, while SWAN has added some allegations to its current complaint  
22 describing where its resources are coming from and going to, it still fails to satisfy the core  
23 requirements of organizational standing. As an initial matter, SWAN’s “new” allegations  
24 concerning the reallocation of resources address only the Army’s Leaders First policy;  
25 SWAN’s diversion of resources allegations as to the two Marine Corps policies at issue are  
26 exactly as deficient in the Third Amended Complaint as they were in the Second Amended  
27 Complaint, and at a minimum any challenge to the Marine Corps policies again must be  
28 dismissed pursuant to the Court’s prior order. *See Friends of the Earth, Inc. v. Laidlaw Envtl.*

1 *Servs. (TOC), Inc.*, 528 U.S. 167, 185 (2000) (“plaintiff must demonstrate standing separately  
2 for each form of relief sought”).

3 But even as to the Army’s Leaders First policy, SWAN’s added allegation regarding  
4 reallocated resources—that it conducted two “brainstorm[ing]” sessions to help service  
5 women “deal with the ramifications of the ‘Leaders First’ policy[.]” TAC ¶ 20—falls far short  
6 of the allegations that established standing in *Nat’l Council of La Raza v. Cegavske*, 800 F. 3d  
7 1032 (9th Cir. 2015). In *La Raza*, the plaintiff organization alleged that because the State of  
8 Nevada refused to perform its statutory duties it was being forced to perform those duties  
9 for the state instead of its normal mission—a true diversion of resources *caused* by the state’s  
10 conduct. *Id.* at 1036-37. Here, the only thing causing SWAN’s alleged diversion of resources  
11 is its disagreement with Defendant’s policy, making its alleged diversion “nothing more than  
12 a setback [to its] abstract social interests[.]” *Project Sentinel v. Evergreen Ridge Apartments*, 40 F.  
13 Supp. 2d 1136, 1139 (N.D. Cal. 1999). Lastly, SWAN’s attempt to establish associational  
14 standing through two unidentified members fails no better, primarily because neither of  
15 those members alleges a present injury. *See City of Los Angeles v. Lyons*, 461 U.S. 95 (1983).

16 Moreover, SWAN’s Third Amended Complaint fails to plausibly state an equal  
17 protection violation. Notably, its complaint attempts to rely on allegations of animus by the  
18 current administration that are implausible on their face because the policies they challenge  
19 were established by the previous administration and remain in place. And the military  
20 justifications for the policies at issue, easily satisfy the required deferential standard of review.  
21 *Trump v. Hawaii*, 138 S. Ct. 2392 (June 26, 2018); *Rostker v. Goldberg*, 453 U.S. 57, 66-67 (1981).  
22 For these reasons and the following, Plaintiff’s Third Amended Complaint should be  
23 dismissed in its entirety.

### 24 **STATEMENT OF FACTS**

25 On November 27, 2012, five service members and the Service Women’s Action  
26 Network (“SWAN”) initiated this lawsuit to challenge as unconstitutional the military’s 1994  
27 direct ground combat definition and assignment rule (“DGCDAR”). Compl., Dkt. 1.



1 On January 24, 2013, shortly after the filing of the original complaint, the Secretary  
2 of Defense (“Secretary”) and the Chairman of the Joint Chiefs of Staff (“Chairman”) issued  
3 a directive rescinding the DGCDAR but allowed the Military Services (Army, Navy, Air  
4 Force and Marine Corps) and the U.S. Special Operations Command (“USSOCOM”)  
5 (referred to collectively as the “Military Services”) to seek “narrowly tailored” exceptions to  
6 the general rescission “based on a rigorous analysis of factual data regarding the knowledge,  
7 skills and abilities needed for the position.” Mem. of Jan. 24, 2013 from the Secretary and  
8 Chairman to the Military Services.<sup>1</sup>

9 On October 31, 2013, these Plaintiffs amended their original complaint to allege that  
10 despite the announced rescission of the DGCDAR, the Military Services remain in violation  
11 of equal protection requirements because previously closed billets, schools, and training  
12 programs had not immediately opened while the Military Services reviewed whether or not  
13 to seek an exception to the general rescission. *See* Plaintiffs’ First Amended Complaint, Dkt.  
14 18 ¶¶ 2-6; 71.

15 On December 3, 2015, the Secretary announced his “determin[ation] that no  
16 exceptions are warranted to the full implementation of the rescission of the ‘1994 Direct  
17 Combat Definition and Assignment Rule’” and that “[a]nyone, who can meet operationally  
18 relevant and gender neutral standards, regardless of gender, should have the opportunity to  
19 serve in any position.” Mem. of Dec. 3, 2015 from Secretary to Military Services.<sup>2</sup> Shortly  
20 thereafter, DoD announced that it was making publicly available all of the studies on which  
21 the Secretary relied in coming to his decision.<sup>3</sup>

22 The Secretary’s December 3, 2015 Memorandum directed the Secretaries of the  
23 Military Departments and the Chiefs of the Military Services to submit final, detailed  
24 implementation plans for opening all military occupational specialties, career fields, and  
25

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26 <sup>1</sup> The Secretary and Chairman’s Memorandum of January 24, 2013 is available at  
<https://www.defense.gov/news/WISRJointMemo.pdf>

27 <sup>2</sup> The Secretary’s Memorandum of December 3, 2015 is available at  
<http://www.defense.gov/Portals/1/Documents/pubs/OSD014303-15.pdf>

28 <sup>3</sup> The studies are available at <http://www.defense.gov/News/Publications/WISR-Studies>

1 branches for accession by women for approval no later than January 1, 2016. The Services  
2 complied with the deadline, and on March 9, 2016, the Secretary approved each of the  
3 Military Services' final implementation plans. *See* Mem. of Mar. 9, 2016 from Secretary to  
4 Military Services.<sup>4</sup> The final implementation plans are publicly available on DoD's website.<sup>5</sup>

5 The Services' implementation plans reflected the guiding principles articulated by the  
6 Chairman in his January 9, 2013 memorandum to the Secretary of Defense. Among those  
7 principles is to ensure "that a sufficient cadre of midgrade/senior women enlisted and  
8 officers are assigned to commands at the point of introduction to ensure success in the long  
9 run." Mem. from Chairman, Joint Chiefs of Staff of Jan. 9, 2013 to Secretary.<sup>6</sup>

10 Since the Secretary's December 3, 2015 announcement, the parties have submitted  
11 five Case Management Statements and held five Case Management Conferences. *See* Dkt.  
12 75; Dkt. 76; Dkt. 84; Dkt. 85; Dkt. 89; Dkt. 91; Dkt. 99; Dkt. 100; Dkt. 113; Dkt. 115. The  
13 Secretary provided information that implementation of the new policy continues apace, as  
14 combat billets continue to be opened and filled by female service members in accordance  
15 with the implementation plans approved by the Secretary on March 9, 2016. *See* Dkt. 75 at  
16 9-17; Dkt. 84 at 7-14; Dkt. 89 at 19-22; Dkt. 99 at 19-23; Dkt. 113 at 10-16.

17 In the most recent Case Management Statement, the Secretary reported that the Army  
18 recently opened three additional posts and brigade combat teams to females at Forts Bliss,  
19 Campbell, and Carson in addition to those already opened at Fort Bragg and Fort Hood.  
20 Dkt. 113, Attachment 2. The Army plans to further expand integrated units to Forts Drum,  
21 Polk, and Stewart, and Joint Base Lewis-McChord in Fiscal Year 2019. *Id.* And the Army  
22 plans to phase out the Leaders First program and transition to gender neutral assignments  
23 across all career fields in June 2020. *Id.*

24  
25 \_\_\_\_\_  
26 <sup>4</sup> The Secretary's Memorandum of March 9, 2016 is available at  
[http://www.defense.gov/Portals/1/Documents/  
pubs/SIGNED\\_SD\\_WISR\\_Implementation\\_Memo.pdf](http://www.defense.gov/Portals/1/Documents/pubs/SIGNED_SD_WISR_Implementation_Memo.pdf)

27 <sup>5</sup> The Services' implementation plans are available at <http://www.defense.gov/News/Publications>

28 <sup>6</sup> The Chairman's Memorandum of January 9, 2013 is available at  
<http://www.defense.gov/news/WISRImplementationPlanMemo.pdf>

1 On December 18, 2017, Plaintiff filed its Second Amended Complaint (“SAC”)
 2 alleging that the Army and Marine Corps’ method of integrating females into previously
 3 closed combat billets, and the Marines Corps’ method of training female recruits, violates
 4 the Equal Protection Clause of the Fifth Amendment. SAC, Dkt. 107. On February 16,
 5 2018, Defendant filed a Motion to Dismiss the SAC arguing that Plaintiff lacked standing,
 6 its claims were non-justiciable, and that venue was improper. Dkt. 110. On May 1, 2018,
 7 the Court granted Defendant’s motion on the issue of standing only and allowed Plaintiff to
 8 amend. Dkt. 118. Plaintiff filed its current Third Amended Complaint making the same
 9 claims for relief as the SAC on June 28, 2018. Dkt. 122.

### 10 ARGUMENT

#### 11 **I. SWAN Lacks Standing to Challenge DoD Policies.**

12 The Secretary previously moved to dismiss SWAN’s Second Amended Complaint,
 13 Dkt. 110, because SWAN’s claims failed to allege a cognizable injury-in-fact that was causally
 14 related to the challenged Department of Defense (“DoD”) policies. In response, SWAN
 15 argued that it had made sufficient allegations to support standing based on the organizational
 16 standing doctrine set forth in *Havens Realty Corp. v. Coleman*, 455 U.S. 363 (1982) and its
 17 progeny.

18 This Court dismissed Plaintiff’s Second Amended Complaint finding that SWAN had
 19 not pled facts sufficient to establish standing under this theory of organizational standing.
 20 *See* Court’s Opinion of May 1, 2018 (“Op.”), Dkt. 118 at 18-22. The Court noted that SWAN
 21 had not provided “any specificity in describing (1) from what and (2) to what its resources
 22 have been reallocated.” *Id.* at 22. On point (1) the Court found that “SWAN refers to
 23 ‘advocacy initiatives and community programs,’ SAC ¶ 13, but gives no information about
 24 what those initiatives and programs are.” *Id.* And on point (2) the Court noted that “SWAN
 25 alleges that it ‘fields complaints’ and has responded to reports of disadvantages faced by
 26 service women as a result of the policies, but it does not allege, *e.g.*, that it has had to devote
 27 more resources to providing, *e.g.*, counseling and assistance in a manner similar to that
 28 provided by NCLR in *La Raza*.” *Id.* The Court further noted that “the complaint does not

1 clearly allege whether SWAN typically takes any action or provides services beyond fielding  
2 complaints.” *Id.*

3 SWAN’s present complaint seeks to address points (1) and (2), only as to the Army’s  
4 Leaders First policy, but its articulation of those points confirms that its alleged injury is  
5 “nothing more than a setback [to its] abstract social interests[.]” *Project Sentinel*, 40 F. Supp.  
6 2d at 1139. And as to the two Marine Corps policies it seeks to challenge, SWAN does not  
7 even address the Court’s point (2) outside of repeating the same vague and conclusory  
8 allegations the Court has already rejected. As such, this Court should find that the allegations  
9 in the Third Amended Complaint are insufficient to establish standing.

10 As the party invoking federal jurisdiction, SWAN bears the burden of alleging facts  
11 that establish the three elements that constitute the “irreducible constitutional minimum of  
12 standing,” *Lujan v. Defs. of Wildlife*, 504 U.S. 555, 560 (1992)—namely, that it has “(1) suffered  
13 an injury in fact, (2) that is fairly traceable to the challenged conduct of the defendant, and  
14 (3) that is likely to be redressed by a favorable judicial decision.” *Spokeo, Inc. v. Robins*, 136 S.  
15 Ct. 1540, 1547 (2016). “Where, as here, a case is at the pleading stage, the plaintiff must  
16 ‘clearly . . . allege facts demonstrating’ each element.” *Id.* (quoting *Warth v. Seldin*, 422 U.S.  
17 490, 518 (1975)). Because “the standing inquiry requires careful judicial examination of . . .  
18 whether the particular plaintiff is entitled to an adjudication of the particular  
19 claims asserted,” *Allen v. Wright*, 468 U.S. 737, 752 (1984), a “plaintiff must demonstrate  
20 standing separately for each form of relief sought,” *Friends of the Earth*, 528 U.S. at 185. “The  
21 law of Article III standing, which is built on separation-of-powers principles, serves to  
22 prevent the judicial process from being used to usurp the powers of the political branches.”  
23 *Clapper v. Amnesty Int’l USA*, 568 U.S. 398, 408, (2013). Thus, the “standing inquiry has been  
24 especially rigorous when reaching the merits of the dispute would force us to decide whether  
25 an action taken by one of the other two branches of Government was unconstitutional.” *Id.*  
26 (quoting *Raines v. Byrd*, 521 U.S. 811, 819 (1997)). As set forth below, where, as here, a case  
27 lacks an actual, identified individual plaintiff who alleges they are subject to and presently  
28 being injured by the policies at issue, an organization cannot invoke a court’s jurisdiction

1 merely because they choose to divert resources to oppose a governmental policy with which  
2 they disagree.

3 **A. SWAN Lacks Organizational Standing.**

4 In its Third Amended Complaint, SWAN claims that it has standing because its  
5 mission has been frustrated by DoD's actions and it has diverted resources in response. TAC  
6 ¶ 14. Thus, SWAN again attempts to rely on the organizational standing doctrine set forth  
7 in *Havens Realty*, 455 U.S. 363, and the cases following it. But once again *Havens Realty* does  
8 not advance SWAN's claim to standing. As a threshold matter, that case arose under a  
9 statutory private right of action to enforce a federal statute, the Fair Housing Act. *See Spokeo*,  
10 136 S. Ct. at 1549 ("Congress may 'elevat[e] to the status of legally cognizable injuries  
11 concrete, *de facto* injuries that were previously inadequate in law.") (quoting *Lujan*, 504 U.S.  
12 at 578). Congress's intention to allow private enforcement of statutory prohibitions against  
13 discriminatory housing practices thus drove the Court's standing analysis. *See Havens Realty*,  
14 455 U.S. at 373–74; *see also Smith v. Pacific Properties & Dev. Corp.*, 358 F.3d 1097, 1105 (9th  
15 Cir. 2004) (interpreting *Havens* to support standing where an organization has diverted  
16 resources "to combat the particular housing discrimination in question"). Here, by contrast,  
17 SWAN presses its claims directly under the Constitution and not on the basis of the Fair  
18 Housing Act or any other statutory right.

19 When applying *Havens* outside of the fair housing context, the Ninth Circuit has made  
20 clear that it is limited to situations where an organization is forced to divert resources to  
21 avoid some other cognizable injury to itself. Thus, in *La Asociacion de Trabajadores de Lake*  
22 *Forest v. City of Lake Forest*, the court held that an organization seeking to allege standing under  
23 *Havens* must establish, at a minimum, "that it would have suffered *some other injury* if it had  
24 not diverted resources to counteracting the problem." 624 F.3d 1083, 1088 (9th Cir. 2010)  
25 (emphasis added); *see also id.* at 1088 n.4 ("organization may sue only if it was forced to choose  
26 between suffering an injury and diverting resources to counteract the injury.").

27 In *Nat'l Council of La Raza v. Cegavske*, plaintiffs alleged that officials in the State of  
28 Nevada were not complying with Section 7 of the Nevada Voting Rights Act, which requires

1 the state “to designate public assistance officers as voter registration agencies.” 800 F. 3d  
2 1032, 1035 (9th Cir. 2015). The voter registration agencies were then “required to distribute  
3 voter registration application forms with each application for assistance[]” and “make  
4 available assistance in filling out voter registration application forms to any person who  
5 applies for public assistance or seeks recertification, renewal, or change of address, unless  
6 that person declines in writing to register to vote.” *Id.* (internal quotations and citations  
7 omitted). The plaintiffs then alleged that the state’s failure to preform these duties,  
8 mandated by statute, forced it to “expended additional resources . . . on efforts to assist  
9 individuals with voter registration . . . who should have been offered voter registration  
10 through Nevada’s public assistance offices.” *Id.* at 1036-37. Plaintiffs further alleged that if  
11 the state properly followed the law they would spend “fewer resources on voter registration  
12 drives in communities where DHHS [Nevada Department of Health and Human Services]  
13 clients should be offered voter registration opportunities at DHHS offices.” *Id.* And that  
14 “[b]ut for defendants’ violations of Section 7, Plaintiffs would be able to allocate substantial  
15 resources to other activities central to [their] mission[s].” *Id.* In short, the plaintiffs alleged  
16 that because the State of Nevada failed to perform its statutory duties they were forced to  
17 perform those duties for them.

18 Thus, *La Raza* is consistent with the Supreme Court’s holding in *Havens* that  
19 organizational standing cannot rest on a mere choice to divert resources in response to a  
20 governmental policy, but can only exist where the challenged action caused the organization  
21 to divert funds. *See Havens Realty*, 455 U.S. at 379 (fair housing organization had standing  
22 because the defendants’ racial steering practices “perceptibly impaired” the organization’s  
23 ability to assist its clients in obtaining equal access to housing and required additional  
24 resources to counteract the injury caused to the organization by those discriminatory  
25 practices). Otherwise, Article III standing would exist whenever a public interest  
26 organization decided to spend money opposing a governmental policy of concern or the  
27 organization suffered a “setback to [it’s] abstract social interests,” *id.* (citing *Sierra Club v.*



1 *Morton*, 405 U.S. 727, 739 (1972), the “very type of activity distinguished by *Havens*,” *Ctr. for*  
2 *Law & Educ. v. Dep’t of Educ.*, 396 F.3d 1152, 1162 (D.C. Cir. 2005).

3 SWAN’s present complaint fails to establish that it has organizational standing to  
4 challenge any of the DoD policies at issue. As to the Court’s point (1) SWAN provides more  
5 information in the Third Amended Complaint on its “advocacy initiatives and community  
6 programs,” *see* TAC ¶ 16, 22, and thus seeks to address the Court’s prior opinion as to that  
7 point, but SWAN’s allegations as to point (2) largely repeat the same vague allegations about  
8 “answering questions” of service members who have “voiced concerns” about the policies  
9 at issue, *see id.* ¶ 19, 21, which the Court previously rejected. *Op.* at 22.

10 Only once does SWAN go into any sort of detail on point (2) when it alleges:

11 “In early 2018, in direct response to concerns raised through SWAN’s Facebook page,  
12 SWAN staff held (and sponsored) a one-day “Trailblazers Workshop” in Fort Hood,  
13 Texas in order to support the first class of recruits trained for Army infantry roles at  
14 Fort Hood. One of the primary purposes of this workshop was to support and  
15 connect these infantry women in their day-to-day struggles, and to brainstorm how  
16 to deal with the ramifications of the “Leaders First” policy and the continuing barriers  
17 and stigmatization it creates. SWAN is scheduled to hold a second, similar workshop  
18 at Fort Bragg, North Carolina on July 14, 2019. Were it not for “Leaders First,”  
19 SWAN would have spent those resources on one or more of the objectives set forth  
20 in its strategic plan.” TAC ¶ 20.

21 But not only does this allegation solely address the Army’s Leaders First policy, this  
22 alleged injury stands in stark contrast to the one the plaintiffs in *La Raza* alleged. In *La Raza*  
23 the plaintiffs alleged that because the State of Nevada failed to perform its statutory duties  
24 to register voters, they had to conduct voter registration drives, in new communities, to  
25 register the very same voters. 800 F.3d at 1037. Here, by contrast, SWAN is not being  
26 forced to perform any sort of function due to the Army’s Leaders First policy – it simply  
27 chose to spend money on two “brainstorm[ing]” sessions on how to challenge it. Thus, this  
28 allegation only confirms that it has suffered “nothing more than a setback [to its] abstract  
social interests[.]” *Project Sentinel*, 40 F. Supp. 2d at 1139.

1 SWAN's allegations as to the Court's point (2) pertaining to the Marine Corps'  
2 policies fall even farther from the mark. First, they make no allegations comparable to the  
3 "brainstorm[ing]" sessions allegedly held at Army bases Fort Hood and Fort Bragg. Rather,  
4 they rely entirely on allegations that they have had to "answer[] questions from women who  
5 seek to enter combat roles, who are entering these roles under the 'Leaders First' policy, or  
6 who are experiencing or who have experienced the segregated Marine Corps training[,] TAC  
7 ¶ 19, and have "expended approximately 15% of their total working hours addressing  
8 concerns about the policies and practices that are the subject of this suit[.]" *id.* ¶ 21,  
9 "[i]nclud[ing] time spent responding to direct communications from its members, reaching  
10 out to Congress and other policymakers to advocate against these policies and practices, or  
11 connecting servicewomen to resources or networks that they need as they attempt to navigate  
12 military careers under these policies and practices." *Id.*

13 But these allegations amount to nothing more than a public interest organization  
14 choosing to expend resources to communicate on policy issues of concern to it. Moreover,  
15 the allegations are so vague it is impossible to even compare them to the types of allegations  
16 the Ninth Circuit has found sufficient to establish standing under the organizational standing  
17 doctrine. For example, these allegations repeatedly combine all three policies together—the  
18 Army's Leaders First policy, the Marine Corps' Leaders First policy, and the policies  
19 governing Marine Corps Recruit Training—making it impossible to discern whether or not  
20 SWAN has devoted resources as a result of each individual policy. *See Friends of the Earth*,  
21 528 U.S. at 185 (A "plaintiff must demonstrate standing separately for each form of relief  
22 sought[.]"). Further, SWAN's selective use of the word "or" pertaining to Marine Corps  
23 Recruit Training, TAC ¶ 19, makes it impossible to determine whether they have ever fielded  
24 a complaint regarding the Marine Corps' policies as they exist today. Finally, SWAN's final  
25 caveat—"as they attempt to navigate military careers *under* these policies and practices[.]" *see*  
26 *id.* (emphasis added)—calls into question whether or not they are responding to members  
27 with questions about these actual policies or to questions that are entirely unrelated to these  
28 policies from service members who happen to be in the service "navigating" their careers



1 while these policies are also in place. Such allegations fair no better now than when the Court  
2 rejected them as insufficient to establish standing in the Second Amended Complaint.

3 Finally, because this case involves an action taken by the Executive branch and an  
4 action by the military, the Court's standing inquiry must be significantly more "rigorous"  
5 than in *La Raza*. See *Clapper*, 568 U.S. at 408; *Ree v. Zappos.com, Inc. (In re Zappos.com, Inc.)*, 888  
6 F.3d 1020, 1026 (9th Cir. 2018) (recognizing that an "especially rigorous" standing inquiry is  
7 applied in cases involving national security, foreign affairs, and when a plaintiff asks the court  
8 to declare actions of a coordinate branch unconstitutional); *In re Adobe Sys. Privacy Litig.*, 66  
9 F. Supp. 3d 1197, 1214 (N.D. Cal. 2014) (same); see also *California v. HHS*, 281 F. Supp. 3d  
10 806, 821 (N.D. Cal. 2017) (applying the "especially rigorous" standing inquiry); *Camacho v.*  
11 *United States*, No. 12-cv-956-CAB, 2014 U.S. Dist. LEXIS 199054, at \*8 (S.D. Cal. Oct. 28,  
12 2014) (same); *Patterson v. United States Senate*, No. C 13-2311 SBA, 2014 U.S. Dist. LEXIS  
13 47175, at \*9 (N.D. Cal. Mar. 31, 2014) (same). SWAN, in its response to the Secretary's  
14 Motion to Dismiss the Second Amended Complaint, Dkt. 111, was unable to identify a single  
15 case where another Court has found that an organization, absent the participation of a service  
16 member allegedly suffering a present injury, has established standing under this "especially  
17 rigorous" standard to challenge a military policy. The allegations in their Third Amended  
18 Complaint do not entitle it to be the first.<sup>7</sup>

19 \_\_\_\_\_  
20 <sup>7</sup> The Ninth Circuit's decision in *Fair Hous. Council v. Roommate.com, LLC*, 666 F.3d 1216 (9th Cir.  
21 2012) relied on by Plaintiff differs significantly from this one. First, it arose under the expansive  
22 statutory rights of the Fair Housing Act. Second, the Fair Housing Council of San Diego pled a  
23 significantly greater diversion of resources, alleging that it "conducted approximately 49 outreach  
24 presentations," *id.* at 1226, as opposed to the two "workshops" that SWAN alleges it conducted in  
25 response to the Army Leaders First policy, see TAC ¶ 20. Third, *Roommate.com* did not involve a  
26 military action or a constitutional claim against a coordinate branch and thus the "especially rigorous"  
27 standing inquiry did not apply. And finally, the dissent in *Roommate.com*, specifically noted that the  
28 majority's holding was contrary to the Supreme Court's decision in *Lujan*, 504 U.S. at 560, because  
the Fair Housing Council did not adequately alleged that *Roommate.com*'s activities caused it to  
divert its resources. *Roommate.com, LLC*, 666 F.3d at 1226-27 (Ikuta, J., concurring and dissenting).  
Further, the dissent noted that the allegations of the Fair Housing Council looked "suspiciously like  
a harm that is simply 'a setback to the organization's abstract social interests,' the very thing *Havens*  
indicated was not a 'concrete and demonstrable injury to the organization's activities,'" *id.* (quoting  
*Havens*, 455 U.S. at 379), further stating that "[w]here Supreme Court precedent is contrary to our  
precedent, we are the ones that have to change." *Id.*

1           **B. SWAN Lacks Associational Standing.**

2           In its Third Amended Complaint SWAN also appears to be asserting associational  
3 standing to challenge DoD’s policies through its “members,” but this attempt to establish  
4 standing fails no better. Associational standing allows an association to bring suit “solely as  
5 the representative of its members” “[e]ven in the absence of injury to itself.” *Warth*, 422 U.S.  
6 at 511. To assert associational standing, an association must, *inter alia*, “show that a member  
7 suffers an injury-in-fact that is traceable to the defendant and likely to be redressed by a  
8 favorable decision,” by asserting “specific allegations establishing that at least one *identified*  
9 *member* had suffered or would suffer harm.” *See Associated Gen. Contractors of Am., San Diego*  
10 *Chapter, Inc. v. Cal. Dep’t of Transp.*, 713 F.3d 1187, 1194–95 (9th Cir. 2013) (quoting *Summers*  
11 *v. Earth Island Inst.*, 555 U.S. 488, 498 (2009)) (emphasis in *Associated Gen. Contractors of Am.*).  
12 Absent a member with standing, SWAN itself cannot establish standing under this theory.

13           SWAN attempts to establish standing under this theory to challenge the Army  
14 Leaders First policy by claiming that one of its members serving in the Army National Guard  
15 (presumably in Colorado as her civilian employment is alleged to be with the Denver Police  
16 Department) “[be]cause of the [Army] ‘Leaders First’ policy” “*was* treated differently from  
17 her male counterparts by being denied the ability to take inactive guard status for six months  
18 at the beginning of her service[.]” TAC ¶ 23 (emphasis added). As an initial matter SWAN  
19 makes no attempt to identify this “member” or explain how this individual qualifies as a  
20 traditional member or has the “indicia of membership” within SWAN to qualify as a  
21 member. SWAN claims that it has members with “whom it connects and communicates via  
22 Facebook activity, phone calls, email, or through its month e-newsletter[.]” *id.* ¶ 22, and that  
23 it holds annual membership summits that host between 50 and 60 individuals, *id.*, but does  
24 not identify this individual or how she participates in the organization. In these  
25 circumstances, the Court cannot exercise Article III jurisdiction based on associational  
26 standing. *See Advocates for Individuals with Disabilities Found. Inc. v. Golden Rule Props. LLC*, No.  
27 CV-16-02413-PHX, 2016 U.S. Dist. LEXIS 141935, at \*5-7 (D. Ariz. Oct. 13, 2016)

1 (dismissing associations' complaint because it "failed to assert a basis of membership for"  
2 any of its members named in the complaint); *Meister v. City of Hawthorne*, No. CV-14-1096-  
3 MWF, 2014 U.S. Dist. LEXIS 96206, at \*20-22 (C.D. Cal. May 13, 2014) ("Without sufficient  
4 allegations that a [member] with individual standing to pursue the claims at issue here has  
5 sufficient indicia of membership [the association's] claims must be dismissed.").

6 But even assuming, *arguendo*, that SWAN had included sufficient allegations in its  
7 complaint to show that this service member was a member of its organization, it is clear that  
8 the service member would not have standing to sue in her own right because she only alleges  
9 a past injury attributable to the Army Leaders First policy. To establish standing for  
10 prospective injunctive relief, which is the only form of relief requested in this action, a  
11 plaintiff must demonstrate that she has "suffered or [is] threatened with a 'concrete and  
12 particularized' legal harm ... coupled with 'a sufficient likelihood that [she] will again be  
13 wronged in a similar way.'" *Bates v. United Parcel Service, Inc.*, 511 F.3d 974, 985 (9th Cir.2007)  
14 (quoting *Lyons*, 461 U.S. at 111). "As to the second inquiry, [a plaintiff] must establish a 'real  
15 and immediate threat of repeated injury.'" *Id.* (quoting *O'Shea*, 414 U.S. at 496); *see also Clapper*,  
16 568 U.S. at 409 ("[W]e have repeatedly reiterated that 'threatened injury must be *certainly*  
17 *impending* to constitute injury in fact,' and that '[a]llegations of *possible* future injury' are not  
18 sufficient.") (emphasis in original) (quoting *Whitmore v. Arkansas*, 495 U.S. 149, 158 (1990)).  
19 Further, "[p]ast exposure to illegal conduct does not in itself show a present case or  
20 controversy regarding injunctive relief . . . if unaccompanied by any continuing, present  
21 adverse effects." *Lyons*, 461 U.S. at 102 (quoting *O'Shea*, 414 U.S. at 495-96).

22 Here, SWAN alleges that the training of one of its members was delayed by the Army  
23 Leaders First policy. But the allegations clearly show that this alleged injury occurred in the  
24 past, and otherwise fails to allege any present, ongoing injury. Further, SWAN has not  
25 alleged that another injury attributable to the Army Leaders First policy is forthcoming to  
26 this service member. Nor could SWAN plausibly make such an allegation, because by its  
27 very terms the Army Leaders First policy only applies to initial combat assignments. *See, e.g.*,

1 Army Implementation Plan, Phase III, Assignment to Operational Units at 5-7.<sup>8</sup> From the  
2 allegations in the complaint, this service member has already had her initial combat  
3 assignment, *see* TAC ¶ 23 (“SWAN has a member who *is* an Infantry Platoon Leader in the  
4 Army National Guard”) (emphasis added), and thus the Leader First policy will no longer  
5 apply to her on future assignments. Thus, this unidentified plaintiff would not have standing  
6 to challenge Leaders First, and therefore her circumstances cannot support SWAN’s alleged  
7 associational standing.

8 The allegations SWAN makes in regards to the Marine Corps’ policies are even  
9 sparser. To begin, SWAN makes no allegations supporting its associational standing to  
10 challenge the Marine Corps’ Leaders First policy. SWAN only alleges that it “has  
11 servicewomen members in the Marine Corps who continue to suffer harassment and  
12 stigmatization from their male counterparts based on the segregated training, which  
13 perpetuates a culture that differentiates and excludes women.” TAC ¶ 24. SWAN then  
14 offers a “member’s” opinion regarding the Marine Corps Recruit Training policy, but does  
15 not identify whether that person is even serving in the Marine Corps. *Id.* Thus, SWAN has  
16 not identified a member who is currently subject to the policies of Marine Corps Recruit  
17 Training. And as far as SWAN attempts to claim that it has members, also unnamed and  
18 with no allegations specifically pertaining to any individual member, who are facing  
19 harassment or stigmatization as a result of that policy being applied to others, this cannot  
20 serve as a basis for standing of those members in their own right. *See Allen*, 468 U.S. at 757  
21 n.22 (1984) (“[S]tigmatic injury...requires identification of some concrete interest with  
22 respect to which respondents are personally subject to discriminatory treatment. That  
23 interest must independently satisfy the causation requirement of standing doctrine.”); *see also*  
24 *Count Court of Ulster County, N.Y. v. Allen*, 442 U.S. 140, 154-55 (1979) (“A party has standing  
25 to challenge the constitutionality of a statute only insofar as it has an adverse impact on his  
26

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27 <sup>8</sup> The Army’s Implementation Plan is available at  
28 [https://www.defense.gov/Portals/1/Documents/pubs/WISR\\_Implementation\\_Plan\\_Army.pdf](https://www.defense.gov/Portals/1/Documents/pubs/WISR_Implementation_Plan_Army.pdf)

1 own rights.”); *see also In re Navy Chaplaincy*, 534 F.3d 756, 760-61 (D.C. Cir. 2008) (Kavanaugh,  
2 J.) (rejecting a similar theory of stigmatic injury brought by Navy Chaplains). For these  
3 reasons, SWAN’s theory of associational standing must also fail.

## 4 **II. SWAN Fails to State A Claim Upon Which Relief May Be Granted.**

5 Even if the Court determines that it can properly entertain Plaintiff’s claims at this  
6 time, it nonetheless should dismiss the complaint because SWAN has not plausibly stated a  
7 claim for relief as to any of the DoD policies it challenges. First, SWAN bases its claims on  
8 allegations of animus that are clearly implausible on their face because the alleged statements  
9 occurred well after the policies they challenge were created. The statements allegedly made  
10 by President Trump, Secretary Mattis and Gen. (ret.) Kelly have no bearing on the policies  
11 at issue in this case, which SWAN itself acknowledges were all established by the prior  
12 administration. Second, the policies themselves easily survive the required rational basis  
13 review based solely on the proffered military justifications, including as reflected in  
14 documents referenced in the complaint, within the existing record, and publicly available and  
15 subject to judicial notice.

### 16 **A. FRCP 12(b)(6) Standard**

17 A motion to dismiss pursuant to Federal Rule 12(b)(6) tests the sufficiency of the  
18 complaint. *Navarro v. Block*, 250 F.3d 729, 732 (9th Cir. 2001). The well-pleaded facts must  
19 do more than permit the Court to infer “the mere possibility of conduct”; they must show  
20 that the pleader is entitled to relief. *Ashcroft v. Iqbal*, 556 U.S. 662, 679 (2009). When  
21 determining whether a complaint states a claim, the Court accepts all allegations of material  
22 fact in the complaint as true and construes them in the light most favorable to the non-  
23 moving party. *Cedars—Sinai Medical Center v. National League of Postmasters of U.S.*, 497 F.3d  
24 972, 975 (9th Cir. 2007). But the Court is “not required to accept as true conclusory  
25 allegations which are contradicted by documents referred to in the complaint,” and does “not  
26 . . . necessarily assume the truth of legal conclusions merely because they are cast in the form  
27 of factual allegations.” *Warren v. Fox Family Worldwide, Inc.*, 328 F.3d 1136, 1139 (9th Cir.  
28 2003). At the pleading stage, the Court may consider not only the complaint itself, but also

1 documents it refers to, whose authenticity is not questioned, and matters judicially  
 2 noticed. *Zucco Partners LLC v. Digimarc Corp.*, 552 F.3d 981, 990 (9th Cir. 2009). The Court  
 3 also need not accept as true allegations that are contradicted by documents properly subject  
 4 to judicial notice, or incorporated into the complaint. *Gonzalez v. Planned Parenthood of Los*  
 5 *Angeles*, 759 F.3d 1112, 1115 (9th Cir. 2014).

6 **B. SWAN’s Claims that the DoD Policies Were Motivated By Animus Are**  
 7 **Implausible.**

8 SWAN claims that the DoD policies they challenge were “at least in part the result of  
 9 animus towards servicewomen on the part of the DoD and the Administration.” TAC ¶ 47.  
 10 To support this claim they point to certain statements alleged to have been made by then-  
 11 candidate Trump in October 2016, President Trump in July 2017, Secretary Mattis in his  
 12 civilian capacity in 2015, and President Trump’s Chief of Staff, Gen. (ret.) Kelly in his last  
 13 week as Commander of United States Southern Command in January 2016. *See* TAC ¶¶ 47-  
 14 52. These allegations are clearly implausible on their face as the development of the  
 15 challenged policies pre-dated this Administration and the federal civilian service by these  
 16 individuals, making it impossible for any of their alleged animus to have prompted these  
 17 policies, and the policies previously implemented remain in place.

18 The Leaders First policy for both the Army and Marine Corps was derived from 2013  
 19 guidance from Chairman of the Joint Chiefs Martin Dempsey, unanimously proposed by the  
 20 Joint Chiefs of Staff,<sup>9</sup> that integration plans should ensure “that a sufficient cadre of  
 21 midgrade/senior women enlisted and officers are assigned to commands at the point of  
 22 introduction to ensure success in the long run.” Mem. from Chairman, Joint Chiefs of Staff  
 23 of Jan. 9, 2013 to Secretary. Subsequently, Defense Secretary Leon Panetta affirmatively  
 24 endorsed these guiding principles. *See* Mem. of Jan. 24, 2013 from the Secretary and  
 25 Chairman to the Military Services.

26  
 27  
 28 <sup>9</sup> The Court may take judicial notice of the fact that President Trump, Secretary Mattis and Gen.  
 (ret.) Kelly were not members of the Joint Chiefs of Staff on January 9, 2013.



1           On December 3, 2015, Secretary Carter announced his “determin[ation] that no  
2 exceptions are warranted to the full implementation of the rescission of the ‘1994 Direct  
3 Combat Definition and Assignment Rule’” and that “[a]nyone, who can meet operationally  
4 relevant and gender neutral standards, regardless of gender, should have the opportunity to  
5 serve in any position.” Mem. of Dec. 3, 2015 from Secretary to Military Services. Secretary  
6 Carter directed the Secretaries of the Military Departments and Chiefs of the Military Services  
7 to provide the full implementation plans created in accordance with the prior January 2013  
8 directive to him no later than January 1, 2016. *Id.* The Army and Marine Corps complied  
9 with that directive and provided their implementation plans, which enacted the Leaders First  
10 policy, to Secretary Carter. On March 9, 2016, Secretary Carter approved each of the  
11 Services’ final implementation plans. *See* Mem. of Mar. 9, 2016 from Secretary to Military  
12 Services. Each of these events occurred well before President Trump, Secretary Mattis, and  
13 Gen. (ret.) Kelly assumed their current offices, thus Plaintiff’s claims as to the Leaders First  
14 policies cannot plausibly be based on such statements and alleged animus, particularly where  
15 the pre-existing policies remain in place.

16           Likewise, the Marine Corps’ current recruit training methodology was also established  
17 well before the present Administration. A review of this entry level training program  
18 occurred as a result of the direction in the Marine Corps’ 2015 Implementation Plan to assess  
19 “possible options to increase gender-combined training...” *See* Marine Corps  
20 Implementation Plan at 8.<sup>10</sup> Following that review, the Marine Corps increased gender-  
21 combined training and today the majority of recruit training occurs in a “gender  
22 combined/integrated environment.” Declaration of Colonel Frank McKenzie, Dkt. 112-1 ¶  
23 7. Further, Plaintiff’s inference of animus by now former Parris Island commanding officer  
24 Brigadier General Renforth is unfounded. As noted in the article cited by Plaintiff, *see* TAC  
25 ¶ 45, and consistent with the review directed by the Marine Corps’ Implementation Plan,  
26 Brig. General Renforth expanded the integration of male and female recruits during his

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27  
28 <sup>10</sup> The Marine Corps’ Implementation Plan is available at  
[https://www.defense.gov/Portals/1/Documents/pubs/WISR\\_Implementation\\_Plan\\_USMC.pdf](https://www.defense.gov/Portals/1/Documents/pubs/WISR_Implementation_Plan_USMC.pdf)

1 tenure, to include integration of battalion leadership structures to expose female and male  
2 recruits to leaders of both genders. See [https://www.military.com/daily-](https://www.military.com/daily-news/2017/06/06/marine-boot-camp-now-integrated-should-get-commander-says.html)  
3 [news/2017/06/06/marine-boot-camp-now-integrated-should-get-commander-says.html](https://www.military.com/daily-news/2017/06/06/marine-boot-camp-now-integrated-should-get-commander-says.html)  
4 (“All requirements for graduation are completed in co-ed settings, and Renforth has overseen  
5 the integration of hikes, the final physical fitness test and combat fitness test requirements,  
6 and the famous Crucible during his tenure.”). As such, Plaintiff’s allegations of animus  
7 pertaining to Marine Corps Recruit Training are also implausible.

8 Moreover, even if SWAN’s allegations of animus were plausible their utility is limited  
9 here. As the Supreme Court recently emphasized in *Trump v. Hawaii*, when conducting a  
10 review of a national security policy the courts must focus on the policy itself and the stated  
11 justifications rather than statements of alleged animus. 138 S. Ct. at 2420 (“[W]e may  
12 consider plaintiffs’ extrinsic evidence, but will uphold the policy so long as it can reasonably  
13 be understood to result from a justification independent of unconstitutional grounds.”)

14 **C. The DoD Policies at Issue Pass the Required Rational Basis Review.**

15 Finally, if the question is reached, SWAN fails to state a claim that the challenged  
16 policies violate the requirements of the Equal Protection Clause. When reviewing a decision  
17 involving the “composition, training, equipping, and control of the military force,” the Court  
18 applies a highly deferential form of review. *Winter v. NRDC, Inc.*, 555 U.S. 7, 24 (2008).  
19 Military deference stems from the Supreme Court’s recognition that control of the armed  
20 forces is vested in the Executive and Legislative branches by the text of the Constitution  
21 itself. See *Rostker v. Goldberg*, 453 U.S. 57, 67 (1981) (“[T]he Constitution itself requires such  
22 deference.”). Thus, when reviewing a military decision “courts must give deference to the  
23 professional judgment of military authorities concerning the relative importance of a  
24 particular military interest.” *Winter*, 555 U.S. at 9 (citing *Goldman v. Weinberger*, 475 U.S. 503,  
25 507 (1986)).

26 As the Supreme Court has repeatedly stressed, application of military deference  
27 means that “the tests and limitations to be applied may differ because of the military context.”  
28 *Rostker*, 453 U.S. at 67. As such, the type of review applicable to military policies alleged to



1 trigger heightened scrutiny, including sex-based classifications, *id.* at 70, substantially departs  
2 from that conducted in the civilian context. *See id.* at 80 (“Congress was certainly entitled, in  
3 the exercise of its constitutional powers to raise and regulate armies and navies, to focus on  
4 the question of military need rather than ‘equity.’”); *see also Goldman*, 475 U.S. at 507 (noting  
5 that “review of military regulations challenged on First Amendment grounds,” for instance,  
6 are “far more deferential than constitutional review of similar laws or regulations designed  
7 for civilian society”).

8 The Supreme Court recently confirmed this point in *Hawaii*, when it rejected the  
9 invitation to import “the *de novo* ‘reasonable observer’ inquiry” into “the national security and  
10 foreign affairs context,” including cases that involve review of “military actions.” 138 S. Ct.  
11 at 2420 n.5. Instead, based on deference principles, the Court applied “rational basis review”  
12 and stressed that judicial “inquiry into matters of . . . national security is highly constrained.”  
13 *Id.* at 2420 (citing *Mathews v. Diaz*, 426 U.S. 67, 81–82 (1976)). In conducting its review of a  
14 policy affecting national security, the Supreme Court stressed that a court “cannot substitute  
15 [its] own assessment for the Executive’s predictive judgments on such matters, all of which  
16 ‘are delicate, complex, and involve large elements of prophecy.’” *Id.* at 2421 (quoting *Chicago*  
17 *& S. Air Lines, Inc. v. Waterman S. S. Corp.*, 333 U.S. 103, 111 (1948)). The Supreme Court  
18 further explained that this deferential review may apply “across different contexts and  
19 constitutional claims,” even when evaluating a “‘categorical’” classification “on the basis of  
20 sex.” *Id.* at 2419 (citing *Fiallo v. Bell*, 430 U.S. 787, 795, 799 (1977)).

21 This deferential standard of review requires the Court to “uphold the policy so long  
22 as it can reasonably be understood to result from a justification independent of  
23 unconstitutional grounds,” *Hawaii*, 138 S. Ct. at 2420. The Court can readily conduct this  
24 review at the pleading stage based on the policy rationale advanced by the military, including  
25 as reflected in documents cited in the complaint or contained in the record or publicly  
26 available and subject to judicial notice. *See Rostker*, 453 U.S. 74-75, 81 (relying on 1980  
27 legislative record to sustain 1948 statute exempting women from requirement to register for  
28 the draft); *Schlesinger v. Ballard*, 419 U.S. 498, 508 (1975) (upholding different mandatory-

1 discharge requirements for male and female naval officers based on what “Congress may ...  
2 quite rationally have believed”). Upon doing so, it is clear that the challenged DoD policies  
3 rely on important military interests, and not on animus as SWAN claims, and thus SWAN’s  
4 Third Amended Complaint does not plausibly state an Equal Protection Claim.

5 **i.) The Army and Marine Corps’ Leaders First Policies Pass the Required**  
6 **Rational Basis Review.**

7 As an initial matter, SWAN’s claim that the military is assigning females based “purely  
8 on their gender,” TAC ¶ 63, is belied by the description of the Leaders First policy in their  
9 own complaint and the integration plans themselves. A plain reading of the Service  
10 Implementation Plans shows that the Leaders First policy considers rank of the service  
11 member, the specific type of combat assignment the service member is seeking, as well as  
12 the number of females already in the unit, and that the policy applies only to initial combat  
13 assignments. *See, e.g.,* Army Implementation Plan, Phase III, Assignment to Operational  
14 Units at 5-7.<sup>11</sup>

15 Second, the plans themselves, as well as the history behind them, show that they were  
16 developed not for discriminatory purposes, as SWAN alleges, but as a way of ensuring the  
17 successful integration of females into newly opened combat units. *See, e.g.,* Mem. from  
18 Chairman, Joint Chiefs of Staff of Jan. 9, 2013 to Secretary. The Leaders First policies for  
19 both the Army and Marine Corps were derived from the 2013 unanimous proposal by the  
20 Joint Chiefs of Staff to rescind the military’s 1994 direct ground combat definition and  
21 assignment rule (“DGCDAR”). *Id.* That proposal also stated that Service integration plans  
22 should ensure “that a sufficient cadre of midgrade/senior women enlisted and officers are  
23 assigned to commands at the point of introduction to ensure success in the long run.” *Id.*

24 Moreover, both the Army and Marine Corps have articulated further military  
25 justifications for the Leaders First policy. In June 2013, the Army tasked its Training and  
26 Doctrine Command (TRADOC) to conduct a multi-year Gender Integration Study (GIS) to

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27 <sup>11</sup> The Army’s Implementation Plan is available at  
28 [https://www.defense.gov/Portals/1/Documents/pubs/WISR\\_Implementation\\_Plan\\_Army.pdf](https://www.defense.gov/Portals/1/Documents/pubs/WISR_Implementation_Plan_Army.pdf)

1 identify factors expected to affect integration and recommend implementation strategies to  
2 mitigate identified risks. *See* Gender Integration Study (GIS), Executive Summary.<sup>12</sup> A key  
3 recommendation of the study was to integrate female leaders first. *See* GIS,  
4 Recommendations in the Near-Term at 50. The study found that assigning more senior  
5 females to combat units prior to the assignment of female junior enlisted soldiers could  
6 minimize certain identified risk factors, such as sexual harassment, gender stereotypes, and  
7 combat unit culture. *See* GIS, Barrier 2 at 45-46.

8 Based on these recommendations, the Army developed its Leaders First strategy  
9 which was incorporated into the Army's implementation plan submitted to Secretary Carter  
10 for approval in January 2016. Upon approval, on 9 March 2016, Headquarters Army  
11 published its implementation plan directing the Army to begin a phased integration, noting  
12 in the narrative "[a] key element of this Integration Plan is the concept of 'leaders first,' which  
13 prescribes the placement of a female Armor or Infantry leader in a unit prior to the  
14 assignment of female junior enlisted Soldiers of the same branch to that unit." Army  
15 Implementation Plan at 1.

16 The Marine Corps also conducted studies which supported its own Leaders First  
17 strategy. *See* Fact Sheet: Women in Service Review (WISR) Implementation at 2, 5-6.<sup>13</sup> One  
18 study, conducted by the RAND Corporation, found that assignment of women in groups,  
19 rather than as solo individuals, was important to the satisfaction and success of the female  
20 military members. *See* The Implications of Integrating Women into the Marine Corps  
21 Infantry, RAND Corporation, 2015<sup>14</sup> at 33 ("However, the Marine Corps can learn from the  
22 experience of foreign militaries in using critical mass to guide the assignment of women. The  
23 experiences from foreign militaries suggest that attention to critical mass and to the numbers  
24 of women assigned to integrated combat units is likely to be important. Assigning women

25 <sup>12</sup> The Army's Gender Integration Study (April 21, 2015) is available at  
26 [https://www.defense.gov/Portals/1/Documents/wisr-studies/Army%20-](https://www.defense.gov/Portals/1/Documents/wisr-studies/Army%20-%20Gender%20Integration%20Study3.pdf)  
27 [%20Gender%20Integration%20Study3.pdf](https://www.defense.gov/Portals/1/Documents/wisr-studies/Army%20-%20Gender%20Integration%20Study3.pdf)

28 <sup>13</sup> Available at  
[https://www.defense.gov/Portals/1/Documents/pubs/Fact\\_Sheet\\_WISR\\_FINAL.pdf](https://www.defense.gov/Portals/1/Documents/pubs/Fact_Sheet_WISR_FINAL.pdf)

<sup>14</sup> Available at [https://www.rand.org/pubs/research\\_reports/RR1103.html](https://www.rand.org/pubs/research_reports/RR1103.html)

1 in groups of a sufficient size does seem to increase their satisfaction and success, particularly  
 2 in occupations in which there are a small number of women.”). Another study from the  
 3 University of Michigan suggested that assigning at least two female members could create  
 4 more positive results in a predominately male group, than a single member. *See* Michigan  
 5 State University Gender Diversity in Male-Dominated Teams – The Impact of  
 6 Compositional Configurations Over Time.<sup>15</sup>

7 These justifications from the Joint Chiefs of Staff, along with the independent  
 8 justifications of both the Army and Marine Corps, clearly articulate “legitimate” military  
 9 interests that are advanced through the Leaders First policy and this Court may not substitute  
 10 SWAN’s judgment or its own for the military’s when reviewing those claims. *Hawaii*, 138 S.  
 11 Ct. at 2402 (“the Court cannot substitute its own assessment for the Executive’s predictive  
 12 judgments on such matters”). Based on such military judgments, both Leaders First policies  
 13 already meet the highly deferential standard of review the Court must apply and therefore,  
 14 SWAN has not plausibly stated an Equal Protection Claim as to either of these policies. *See*  
 15 *also id.* at 2420-21; *Rostker* at 72-74; *Goldman*, 475 U.S. at 509-10.

16 **ii.) The Marine Corps’ Recruit Training Methodology Passes the Required**  
 17 **Rational Basis Review.**

18 SWAN’s claim as to the unconstitutionality of Marine Corps Recruit Training  
 19 (“MCRT”) is similarly implausible. *See* TAC ¶ 24. MCRT is the introductory phase of  
 20 transforming men and women into uniformed members of the Marine Corps; it provides the  
 21 first building block in a process which builds physical strength and discipline for successful  
 22 transitioning into advanced training. Marine Corps Order 1510.32F (2012)<sup>16</sup> at 1 (“Marine  
 23 Corps Recruit Depot[] (MCRDs) Parris Island...[conducts] recruit training in order to  
 24 transform recruits into basic Marines through a thorough indoctrination in our history,  
 25 customs, and traditions and by imbuing them with the mental, moral, and physical  
 26 foundation necessary for successful service to Corps and Country.”).

27 \_\_\_\_\_  
 28 <sup>15</sup> Available at <https://www.defense.gov/News/Publications/WISR-Studies/>

<sup>16</sup> Available at <https://www.marines.mil/Portals/59/MCO%201510.32F.pdf>

1 As with the Leaders First policies, the policies governing military recruit training are  
2 reviewed under a highly deferential form of review. *See Winter*, 555 U.S. at 7. Therefore, the  
3 Department must show that the decision to keep some aspects of MCRT segregated along  
4 gender lines is supported by legitimate military justifications. *Hawaii*, 138 S. Ct. at 2419; *see*  
5 *also Rostker*, 453 U.S. at 80 (“Congress was certainly entitled, in the exercise of its  
6 constitutional powers to raise and regulate armies and navies, to focus on the question of  
7 military need rather than ‘equity.’”). The policies governing MCRT clearly meet this  
8 deferential standard because the training program is based upon the government’s interest in  
9 maintaining the military readiness of the Marine Corps and not that of gender discrimination.

10 A recent report by the RAND Corporation explained that by separating male and  
11 female recruits at the initial stages of MCRT, the Marine Corps “[s]eeks to raise expectations  
12 for individual performance, instill high levels of confidence, and maximize physical fitness  
13 while minimizing injuries” without distraction. *See An Assessment of Options for Increasing*  
14 *Gender Integration in Air Force Basic Military Training*, Rand Corporation<sup>17</sup> at 26 (2018)  
15 (Although primarily a study regarding the Air Force, the Marine Corps was also the subject  
16 of this study). The report further noted that “[a]ll training that follows boot camp is gender-  
17 integrated.” *Id.* The Commandant of the Marine Corps further explained these justifications  
18 before the Senate Armed Services Committee. In answer to the question from Senator Tillis  
19 “[w]hat in your professional military opinion are the benefits of that approach[]” the  
20 Commandant responded:

21 “Because of the data we have on the physical differential and because of the  
22 opportunity for these female recruits to be led by female drill instructors and female  
23 officers, they see females as role models. There is no distraction and they are allowed  
24 to compete. They see other women that can lead and compete. They get an  
25 opportunity to improve their physical fitness, and then that gives them an opportunity  
26 to gain some confidence before ... they graduate as [M]arines, [after which] every part  
27 of our training from [M]arine [C]ombat [T]raining to our MOS training of the  
28 operational force is fully integrated, men and women serving side by side.” Remarks

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<sup>17</sup> Available at [https://www.rand.org/pubs/research\\_reports/RR1795.html](https://www.rand.org/pubs/research_reports/RR1795.html)

1 by Commandant of the Marine Corps, General Robert B. Neller before the Senate  
2 Armed Services Committee on February 2, 2016 at 91.<sup>18</sup>

3 The Commandant then stated that in his view this training method “is critical and  
4 sets [Marines] up for success.” *Id.*

5 As a prior Congressional Commission study notes “[the Marine Corps’] [g]ender  
6 segregated recruit training has a significant effect on operational unit combat readiness/  
7 effectiveness, not because of the military skills it teaches but because of the way it teaches  
8 them. It is the cornerstone of the Marine Corps’ rheostat approach to gender integration.  
9 By separating the genders at recruit training, partially integrating them at [Marine Combat  
10 Training], and then fully integrating them at the various MOS schools, the Marine Corps has  
11 created a progressive training program that senior leaders believe develops mutual respect  
12 and appreciation among Marines.” Congressional Commission on Military Training and  
13 Gender-Related Issues (“Blair Report”), Final Report, Vol. 1, (July 1999), at 181.<sup>19</sup> This  
14 process allows the Marine Corps to progressively intensify training in a phased manner with  
15 an end goal of creating a tactically proficient Marine for the operational environment. *Id.* at  
16 99 (“The rheostat approach to training is designed to make the individual first into a Marine,  
17 no matter the gender, and then to produce effective operational units through unit and  
18 sustainment training. This works well for the Marine Corps because of their mission,  
19 composition, and culture.”).

20 Indeed, the success of this process was shown at the time of the Blair Report by its  
21 measurement of Recruit graduate attitudes regarding commitment, respect for authority, and  
22 service branch identity—all of which are essential to training a Marine. *Id.* at 253. In these  
23 measurements, Marines scored the highest as a group, with female Marines who finished  
24 boot camp scoring the highest levels of all graduating Recruits measured. *Id.* at 253. The  
25 success of this model continues today as demonstrated by recent DoD data showing that  
26 female enlisted Marines are promoting at faster rates than men — on average picking up

27 <sup>18</sup> Available at [https://www.armed-services.senate.gov/imo/media/doc/16-08\\_2-02-161.pdf](https://www.armed-services.senate.gov/imo/media/doc/16-08_2-02-161.pdf)

28 <sup>19</sup> Available at [www.dtic.mil/dtfs/doc\\_research/p18\\_16v1.pdf](http://www.dtic.mil/dtfs/doc_research/p18_16v1.pdf)



1 E-6 almost a half year more quickly than male Marines. See  
2 [https://www.marinecorpstimes.com/news/your-marine-corps/2018/06/27/why-are-they-](https://www.marinecorpstimes.com/news/your-marine-corps/2018/06/27/why-are-they-moving-up-faster-women-in-the-corps-are-doing-better-than-you-think/)  
3 [moving-up-faster-women-in-the-corps-are-doing-better-than-you-think/](https://www.marinecorpstimes.com/news/your-marine-corps/2018/06/27/why-are-they-moving-up-faster-women-in-the-corps-are-doing-better-than-you-think/).

4 Although SWAN disagrees with the Marine Corps’ method of recruit training and  
5 apparently prefers the Army’s method, TAC ¶ 46, the law is clear that courts should not  
6 second guess such military judgments. See *Goldman*, 475 U.S. at 507. Moreover, these reports  
7 show that the purpose of the Marine Corps’ recruit training methodology is to ensure that  
8 civilians are transformed into Marines in a responsible and progressive manner. These are  
9 clearly legitimate military interests, and as with the Leaders First policies, the Court cannot  
10 substitute its own judgment for the Marine Corps’ as to the best method of achieving those  
11 interests as Plaintiff has invited it to do. See *Hawaii*, 138 S. Ct. at 2419-2420; see also *Rostker*,  
12 453 U.S. at 72-74. And as with the Leaders First policies, the policy rationale underlying  
13 Marine Corps Recruit Training is sufficient to satisfy the required rational basis review, and  
14 for that reason Plaintiff SWAN has not plausibly stated an equal protection claim as to any  
15 of the DoD policies it challenges.

16 **CONCLUSION**

17 For the foregoing reasons, the Court should dismiss Plaintiff’s Third Amended  
18 Complaint in its entirety.

19 DATED: August 6, 2018

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**CERTIFICATE OF SERVICE**

I hereby certify that on August 6, 2018, I electronically filed the foregoing using the Court's CM/ECF system, causing a notice of filing to be served upon all counsel of record.

Dated: August 6, 2018

*/s/ Andrew E. Carmichael*

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